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Contact Officer:

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Democratic Services and Elections Manager  
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6 January 2021

Dear Councillor

Your attendance is requested at a meeting of the **CORPORATE GOVERNANCE AND STANDARDS COMMITTEE** on **THURSDAY, 14 JANUARY 2021** at **7.00 pm**.

This meeting can be accessed remotely via Microsoft Teams. If councillors or co-opted members lose their wi-fi connectivity to the meeting and are unable to re-join using the link on the Outlook calendar invitation, please re-join using the telephone number 020 3855 4748. You will be prompted to input a conference ID: 502 518 448#

Yours faithfully

James Whiteman  
Managing Director

**MEMBERS OF THE COMMITTEE**

Chairman: Councillor Nigel Manning

Vice-Chairman: Councillor Deborah Seabrook

Councillor Liz Hogger  
Councillor Ramsey Nagaty  
Councillor George Potter  
Councillor John Redpath  
Councillor James Walsh

\*Independent member

+Maria Angel MBE  
+Murray Litvak  
^Julia Osborn  
^Ian Symes  
^Tim Wolfenden

^ Parish member

**Authorised Substitute Members:**

Councillor Jon Askew  
Councillor Ruth Brothwell  
Councillor Colin Cross  
Councillor Andrew Gomm  
Councillor Angela Gunning  
Councillor Tom Hunt

Councillor Masuk Miah  
Councillor Marsha Moseley  
Councillor Susan Parker  
Councillor Jo Randall  
Councillor Tony Rooth  
Councillor Catherine Young

**WEBCASTING NOTICE**

This meeting will be recorded for live and/or subsequent broadcast on the Council's website in accordance with the Council's capacity in performing a task in the public interest and in line with the Openness of Local Government Bodies Regulations 2014. The whole of the meeting will be recorded, except where there are confidential or exempt items, and the footage will be on the website for six months. If you have any queries regarding webcasting of meetings, please contact Committee Services.

**QUORUM 3**



## THE COUNCIL'S STRATEGIC FRAMEWORK

### Vision – for the borough

For Guildford to be a town and rural borough that is the most desirable place to live, work and visit in South East England. A centre for education, healthcare, innovative cutting-edge businesses, high quality retail and wellbeing. A county town set in a vibrant rural environment, which balances the needs of urban and rural communities alike. Known for our outstanding urban planning and design, and with infrastructure that will properly cope with our needs.

### Three fundamental themes and nine strategic priorities that support our vision:

<b>Place-making</b>	Delivering the Guildford Borough Local Plan and providing the range of housing that people need, particularly affordable homes
	Making travel in Guildford and across the borough easier
	Regenerating and improving Guildford town centre and other urban areas
<b>Community</b>	Supporting older, more vulnerable and less advantaged people in our community
	Protecting our environment
	Enhancing sporting, cultural, community, and recreational facilities
<b>Innovation</b>	Encouraging sustainable and proportionate economic growth to help provide the prosperity and employment that people need
	Creating smart places infrastructure across Guildford
	Using innovation, technology and new ways of working to improve value for money and efficiency in Council services

### Values for our residents

- We will strive to be the best Council.
- We will deliver quality and value for money services.
- We will help the vulnerable members of our community.
- We will be open and accountable.
- We will deliver improvements and enable change across the borough.

## **AGENDA**

### **ITEM**

**1 APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTE MEMBERS**

**2 LOCAL CODE OF CONDUCT - DISCLOSURE OF INTERESTS**

In accordance with the local Code of Conduct, a councillor is required to disclose at the meeting any disclosable pecuniary interest (DPI) that they may have in respect of any matter for consideration on this agenda. Any councillor with a DPI must not participate in any discussion or vote regarding that matter and they must also withdraw from the meeting immediately before consideration of the matter.

If that DPI has not been registered, you must notify the Monitoring Officer of the details of the DPI within 28 days of the date of the meeting.

Councillors are further invited to disclose any non-pecuniary interest which may be relevant to any matter on this agenda, in the interests of transparency, and to confirm that it will not affect their objectivity in relation to that matter.

**3 MINUTES (Pages 5 - 14)**

To confirm the minutes of the meeting of the Committee held on 19 November 2020, and the special meeting held on 26 November 2020.

**4 GENDER PAY GAP REPORT (Pages 15 - 22)**

**5 SUMMARY OF INTERNAL AUDIT REPORTS: 1 NOVEMBER TO 31 DECEMBER 2020 (Pages 23 - 42)**

**6 CAPITAL AND INVESTMENT STRATEGY 2021-22 TO 2025-26 (Pages 43 - 118)**

**7 FINANCIAL MONITORING 2020-21 PERIOD 8 (APRIL TO NOVEMBER 2020) (Pages 119 - 162)**

**8 WORK PROGRAMME (Pages 163 - 172)**

**Please contact us to request this document in an alternative format**